

UHCC System 2015-2021

The Journey Begins...

- Increase Graduation and Transfer
- Eliminate Access and Success Gaps for:
 - Native Hawaiian Students
 - Filipino Students
 - Pacific Island Students
 - Pell Students

UHCC System 2015-2021

The Journey Begins...

- Maintain Quality
- Provide Effective Workforce
- Remove Cost as a Barrier to Community College Success
- Accelerate Student Success in Developmental Coursework
- Use Guided Pathways to Graduation and Transfer

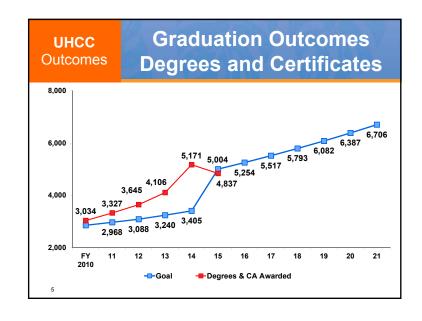
UHCC System 2015-2021

The Journey Begins...

- Use Technology to Expand Offerings and Improve Processes
- Fulfill Our Commitment as a Model Indigenous Serving System
- Fulfill Our Commitment to Sustainability, Including Financial Sustainability

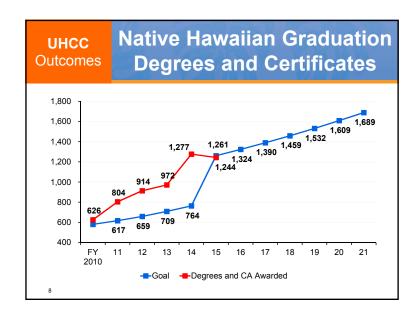
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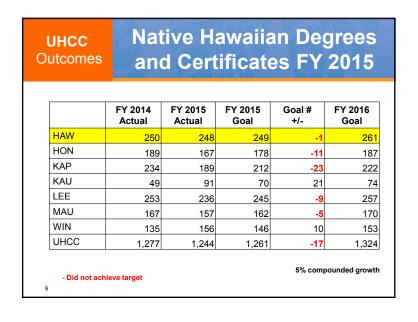
Performance Fundi					
UHCC Measures (\$6.46M)	Wt	UH Measures (\$2.0M)	Wt		
Degrees & Certificates	35	Degrees & Certificates	30		
NH Degrees & Certificates	10	NH Degrees & Certificates	10		
Pell Degrees & Certificates	10	Pell Degrees & Certificates	10		
Total STEM Degrees & Certificates	10	UHCC STEM Degrees & Certificates	10		
Total UHCC Transfers	35	Total UHCC to UH Transfers	10		
		3-yr Student Success	30		
Total	100	Total	100		



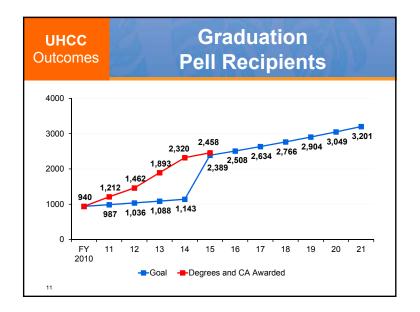
utcome	S	FY 2015							
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal				
HAW	669	569	619	-50	650				
HON	683	725	704	21	739				
KAP	1,513	1,335	1,424	-89	1495				
KAU	203	264	234	30	245				
LEE	1,090	1,000	1,045	-45	1,097				
MAU	660	575	617	-42	648				
WIN	353	369	361	8	379				
	5,171	4,837	5,004	-167	5,254				

UHC(utcon			Graduation Outcomes Degrees and Certificates							
	2014 Actual	2015 Actual	2016 Goal	2017 Goal	2018 Goal	2019 Goal	2020 Goal	2021 Goal		
HAW	669	569	650	682	717	752	790	830		
HON	683	725	739	776	815	856	899	943		
KAP	1,513	1,335	1,495	1,570	1,648	1,731	1,817	1,908		
KAU	203	264	245	257	270	284	298	313		
LEE	1,090	1,000	1,097	1,152	1,210	1,270	1,334	1,400		
MAU	660	575	648	681	715	751	788	828		
WIN	353	369	379	398	418	439	461	484		
UHCC	5,171	4,837	5,254	5,517	5,793	6,082	6,387	6,706		
								+1,535		
7						5%	compound	ded growt		

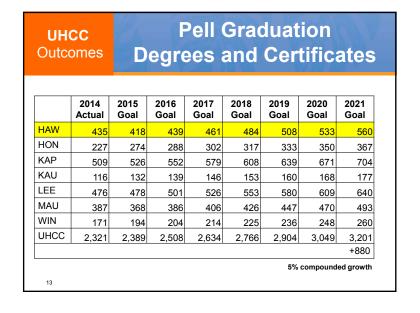


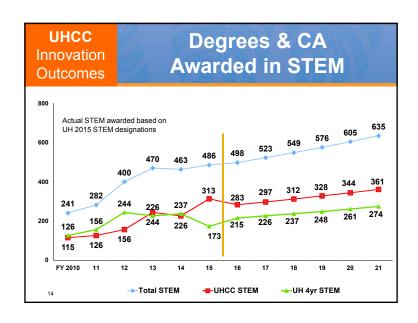


JHCC utcom		Nati De		es a				
	2014 Actual	2015 Goal	2016 Goal	2017 Goal	2018 Goal	2019 Goal	2020 Goal	2021 Goal
HAW	250	249	261	275	288	303	318	334
HON	189	178	187	196	206	216	227	239
KAP	234	212	222	233	245	257	270	283
KAU	49	70	74	77	81	85	89	94
LEE	253	245	257	270	283	297	312	328
MAU	167	162	170	179	188	197	207	217
WIN	135	146	153	160	168	177	186	195
	1,277	1,261	1,324	1,390	1,459	1,532	1,609	1,689
UHCC								



UHCC Outcom		grees	and C	As FY	2015
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	435	401	418	-17	439
HON	227	321	274	47	288
KAP	509	542	526	16	552
KAU	116	148	132	16	139
LEE	475	480	478	2	501
MAU	387	349	368	-19	386
WIN	171	217	194	23	204
	2,320	2,458	2,389	69	2,508



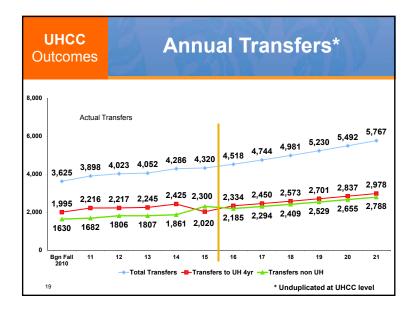


UHCC + UH 4-Year									
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal				
HAW	47	49	48	1	50				
HON	99	104	102	2	107				
KAP	166	174	170	4	179				
KAU	14	15	14	1	15				
LEE	91	96	94	2	104				
MAU	47	49	48	1	50				
WIN	26	27	26	1	27				
UHCC**	463	486	474	14	498				
	M degrees & CA a ber is Unduplicate		egrees awarded to	o former student	s at UH 4-yr.				

utco	me		UH	ICC	+ UI	H 4-	Yea	
					a best			
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	47	49	50	53	56	58	61	64
HON	99	104	107	112	118	124	130	137
KAP	166	174	179	17	197	207	217	228
KAU	14	15	15	15	16	17	18	19
LEE	91	96	99	104	109	114	120	126
MAU	47	49	50	53	56	58	61	64
WIN	26	27	27	29	30	32	33	35
UHCC*	463	486	498	523	549	576	605	635
								+172

utcomes UHCC Only								
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal			
HAW	19	15	17	-2	18			
HON	60	63	62	1	6			
KAP	77	110	94	16	9			
KAU	7	5	6	-1	(
LEE	29	66	48	18	50			
MAU	23	15	19	-4	20			
WIN	11	39	25	14	20			
UHCC**	226	313	270	43	283			

utcor	nes	3/1	V	UH	CC	Only	/	
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	19	15	18	19	20	21	22	2
HON	60	63	65	68	71	75	78	8
KAP	77	110	98	103	108	114	119	12
KAU	7	5	6	7	7	7	8	
LEE	29	66	50	52	55	58	61	6
MAU	23	15	20	21	22	23	24	2
WIN	11	39	26	28	29	30	32	34
UHCC*	226	313	283	297	312	328	344	36
								+13:

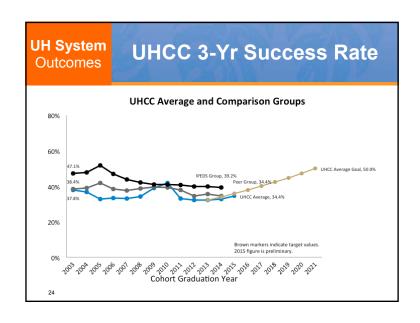


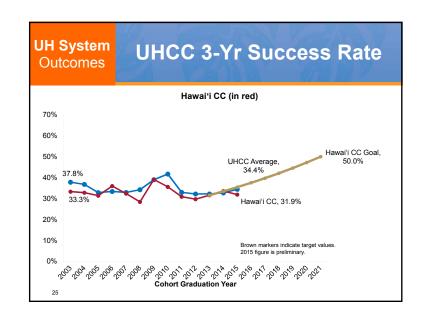
UHCC Outcomes	Annual Transfers FY 2015								
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal				
HAW	425	396	410	-14	431				
HON	530	517	524	-7	550				
KAP	1,196	1,246	1,221	25	1,282				
KAU	174	204	189	15	198				
LEE	1,332	1,365	1,348	17	1,416				
MAU	544	522	533	-11	560				
WIN	451	463	457	6	480				
UHCC**	4,296	4,320	4,303	17	4,518				
	H–4yr plus non-l er is Unduplicate				5% compounded				

UH (Outco		3	Ar	ınua	al Tra	anst	ers	B
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	425	396	431	453	475	499	524	55
HON	530	517	550	577	606	636	668	70
KAP	1,196	1,246	1,282	1,346	1,413	1,484	1,558	1,63
KAU	174	204	198	208	219	230	241	25
LEE	1,332	1,365	1,416	1,487	1,561	1,639	1,721	1,80
MAU	544	522	560	588	617	648	680	71
WIN	451	463	480	504	529	555	583	61
UHCC*	4,286	4,320	4,518	4,744	4,981	5,230	5,492	5,76
								+1,48
*UI	HCC Numbe	er is Undupl	icated				5% co	mpound

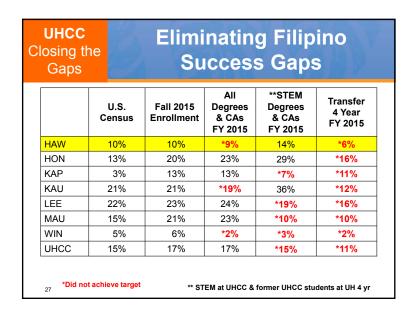
Outcome	5	1/2/		9/15	By W
College	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	275	267	271	-4	285
HON	193	188	191	-3	200
KAP	669	713	691	21	726
KAU	70	83	77	6	80
LEE	602	613	608	5	638
MAU	217	191	204	-13	214
WIN	207	216	212	4	222
UHCC**	2,233	2,271	2,252	19	2,365
	nber is Unduplicate	ed.		5	5% compounded

Outco	omes				ual 1	II alli	SIGI:	
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	275	267	285	299	314	329	346	363
HON	193	188	200	210	221	232	243	255
KAP	669	713	726	762	800	840	882	926
KAU	70	83	80	84	89	93	98	103
LEE	602	613	638	670	703	738	775	814
MAU	217	191	214	225	236	248	260	273
WIN	207	216	222	233	245	257	270	283
UHCC*	2,233	2,271	2,365	2,483	2,607	2,737	2,874	3,018
								+785





osing tl Gaps	ne	minatiı Su		s Gaps	
	U.S. Census	Fall 2015 Enrollment	All Degrees & CAs FY 2015	**STEM Degrees & CAs FY 2015	Transfer 4 Year FY 2015
HAW	33%	41%	44%	*27%	*29%
HON	18%	24%	*23%	*12%	*15%
KAP	13%	16%	*14%	*14%	*14%
KAU	22%	28%	34%	*27%	*16%
LEE	24%	26%	*24%	*15%	*19%
MAU	24%	30%	*27%	*26%	*19%
WIN	33%	40%	42%	*36%	*31%
UHCC	21%	26%	26%	*17%	*18%



Eliminating Pacific Islande Success Gaps								
	U.S. Census	Fall 2015 Enrollment	All Degrees & CAs FY 2015	**STEM Degrees & CAs FY 2015	Transfer 4 Year FY 2015			
HAW	4%	*3%	*2%	*0%	*2%			
HON	4%	*3%	*2%	*1%	*2%			
KAP	1%	2%	*1%	*1%	2%			
KAU	1%	2%	*1%	*0%	*0%			
LEE	6%	*2%	*1%	*1%	2%			
MAU	3%	*1%	1%	*0%	2%			
WIN	5%	*1%	2%	*0%	2%			
UHCC	4%	*2%	2%	*1%	2%			

losing t Gaps	ne	Succ	ess Ga	ps
	Fall of FY 2015 Enrollment Pell	All Degrees & CA FY 2015	**STEM Degrees & CA FY 2015	Transfer 4 Year FY 2015
HAW	64%	67%	*58%	*48%
HON	40%	*33%	*28%	*28%
KAP	39%	*38%	*38%	*27%
KAU	54%	57%	*33%	*30%
LEE	43%	44%	*40%	*27%
MAU	60%	*59%	*40%	*31%
WIN	60%	*48%	*43%	*38%
UHCC	48%	*47%	*38%	*30%

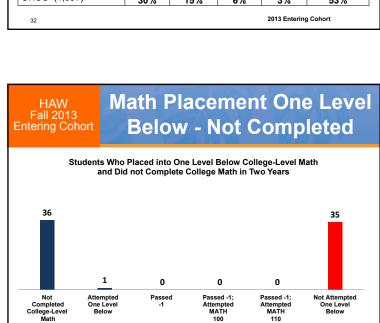
UHCC
System
2015-2021
Improving Time to Degree

Completing Math & English

- 75% of students testing at 1 level below college ready will successfully complete their college-level English and/or math course within 1 semester
- 70% of students testing at 2 or more levels below college ready will successfully complete their college-level English or math course within 1 year

Sys	icc stem -2021		College Math Success Summary							
	2013 Cohort	Math 100 Ready: Complete	Math 100 Ready: Not Complete	Dev Ed: Complete	Dev Ed: Not Complete	Total: Complete	Total: Not Complete			
HAW	787	40	53	44	650	84	703			
HON	791	75	86	67	563	142	649			
KAP	1,195	187	164	163	681	350	845			
KAU	305	36	15	48	206	84	221			
LEE	1,408	135	128	121	1,024	256	1,152			
MAU	642	54	52	46	490	100	542			
WIN	419	55	17	43	304	98	321			
UHCC	5,547	582	515	532	3,918	1,114	4,433			
31										

Math Placement College Level - Completed									
Entered <u>College</u> <u>Ready</u> . Completed College Level Math in:	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion				
HAW (93)	19%	14%	8%	2%	43%				
HON (161)	23%	15%	4%	4%	47%				
KAP (351)	32%	15%	5%	2%	53%				
KAU (51)	35%	24%	6%	6%	71%				
LEE (263)	30%	11%	8%	2%	51%				
MAU (106)	20%	17%	9%	5%	51%				
WIN (72)	54%	14%	8%	0%	76%				
UHCC (1,097)	30%	15%	6%	3%	53%				
32				2013 Enterin	g Cohort				

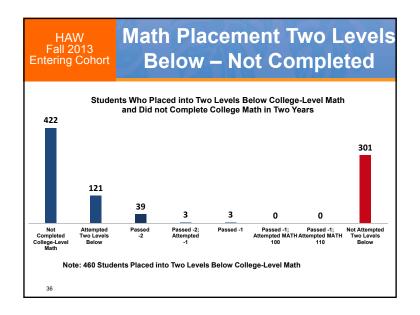


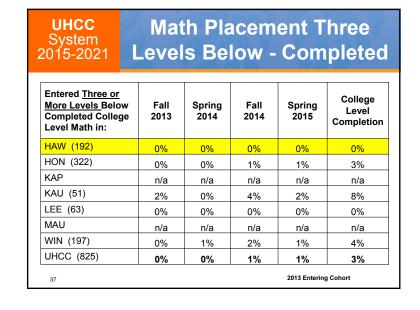
Note: 42 Students Placed into One Level Below College-Level Math

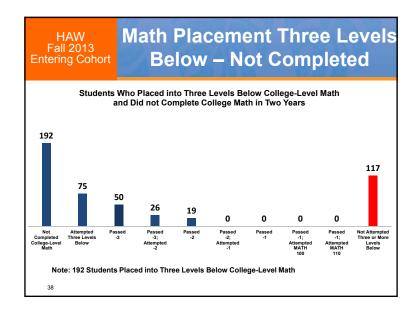
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UHCC System 2015-2021		lacer low -			e Leve ted
Entered One Level Below Completed College Level Math in:	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
HAW (42)	0%	7%	5%	2%	14%
HON (131)	0%	21%	5%	4%	31%
KAP (542)	0%	16%	9%	3%	29%
KAU (91)	9%	11%	4%	1%	25%
LEE (349)	1%	15%	3%	3%	21%
MAU (194)	3%	7%	4%	2%	15%
WIN (59)	5%	10%	20%	0%	36%
UHCC (1,408)	1%	14%	7%	3%	25%

UHCC System 015-2021 Le		h Pla Belo			Two pleted
Entered <u>Two Levels</u> <u>Below</u> Completed College Level Math in:	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
HAW (460)	0%	3%	3%	2%	8%
HON (177)	0%	6%	4%	1%	10%
KAP (302)	0%	0%	1%	1%	3%
KAU (112)	4%	6%	6%	3%	19%
LEE (733)	0%	2%	2%	2%	7%
MAU (342)	1%	0%	3%	1%	5%
WIN (91)	3%	7%	5%	0%	15%
UHCC (2,217)	0%	2%	3%	2%	7%

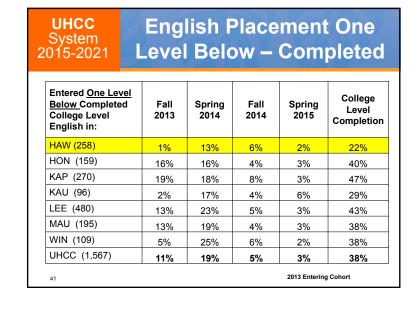


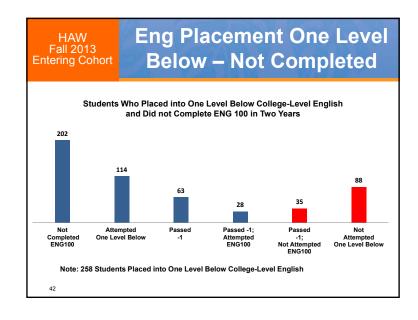




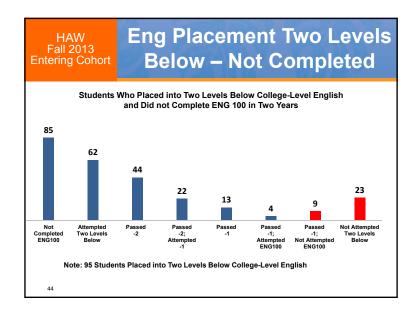
	CC tem -2021	Co	College English Succ Summary						
	2013 Cohort	ENG 100 Ready: Complete	ENG 100 Ready: Not Complete	Dev Ed: Complete	Dev Ed: Not Complete	Total: Complete	Total: Not Complete		
HAW	773	135	156	73	409	208	565		
HON	728	141	187	123	277	264	464		
KAP	843	366	207	128	142	494	349		
KAU	268	69	71	31	97	100	168		
LEE	1,323	324	214	273	512	597	726		
MAU	672	191	114	112	255	303	369		
WIN	410	121	98	48	143	169	241		
UHCC	5,017	1,347	1,047	788	1,835	2,135	2,882		
39									

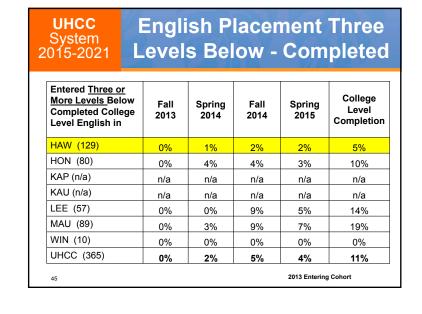
UHCC System 2015-2021				ent C nplet	College ed
Entered <u>College</u> <u>Ready</u> Completed College Level English in:	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
HAW (291)	33%	10%	2%	1%	47%
HON (328)	36%	6%	1%	0%	43%
KAP (573)	55%	6%	2%	1%	64%
KAU (140)	45%	3%	1%	0%	49%
LEE (538)	49%	6%	4%	2%	61%
MAU (305)	52%	8%	2%	1%	63%
WIN (219)	45%	7%	2%	2%	55%
UHCC (2,394)	46%	7%	2%	1%	56%
40				2013 Entering	Cohort

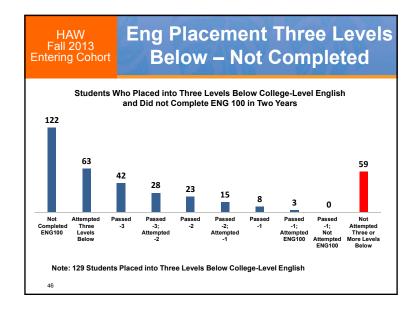




UHCC System 2015-2021					t Two pletec
Entered <u>Two Levels</u> <u>Below</u> Completed College Level English in:	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
HAW (95)	0%	1%	6%	3%	11%
HON (161)	7%	17%	7%	1%	32%
KAP (n/a)	n/a	n/a	n/a	n/a	n/a
KAU (32)	0%	6%	3%	0%	9%
LEE (248)	0%	13%	8%	2%	24%
MAU (83)	4%	11%	7%	4%	25%
WIN (72)	0%	3%	1%	6%	10%
UHCC (691)	2%	11%	7%	2%	22%
43				2013 Enterin	g Cohort



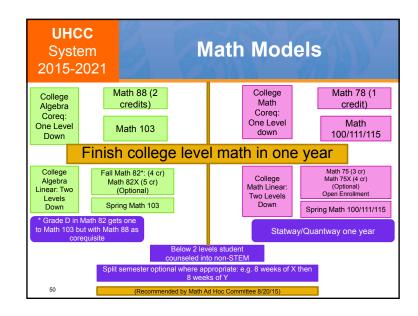


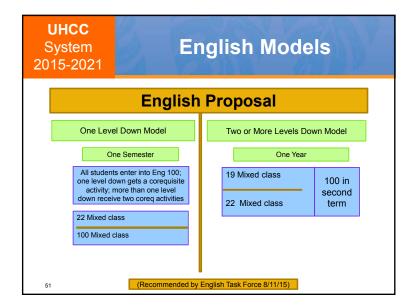


UHCC Syster 2015-20	n	Comprehensive Refo	rm
Committee	Convener/s	Members	Meeting Dates
Policy-Time to Degree	Peter Quigley	Brenda Ivelisse Cheryl Chappell-Long Jim Dire Jonathan Kalk Katy Ho Louise Pagotto Suzette Robinson	7/22/15
Assessment Options: a) Cognitive Math, Reading/Writing, b) Non-Cognitive		HAW-Gwen Kimura, Reshela DuPois, Robert Duley HAW-Katy Ho. Shanon Miho, Silwan Chung, Jeff Stearns, Jerry Saviano KAP-Veronica Ogata, Sheldon Tawata, Kristle Malterre, Krista Hilser KAU-Patricia McGrath MAU-Kristlne Korey-Smith, Catherine Bio, Christine Vorhies, Melissa Yoshioka WIN-Ardis Eschenberg UH SYS-Chery/ Chappeil-Long, Dan Doerger, Suzette Robinson, Peter Quigley JUST FYI-Louise Pagotto/Kap, Lara Sugimoto/Hon	9/23
Case Management: Coaching, Counseling and other Wrap Around Services	Earl Nishiguchi Cathy Bio Curtis Washburn	HAW-Beth Sanders HAW-Brewayne Sunahara KAP-Brenda Ivelisse KAU-Wade Tanaka MAU-Cathy Bio	
Changing the Culture through Professional Development	Joni Onishi, Jason Cifra Ardis Eschenberg	HON-Mileko Matsumoto KAP-Leigh Dooley KAU-Cammie Matsumoto LEE:- Della Anderson, Cindy Martin WIN-Ellen Ishida-Babineau	7/29/15 10/14/15

UHCO Syster 2015-20	n 📄	Comprehensive Refo	orm
Committee	Convener/s	Members	Meeting Dates
Curriculum Development English Corequisite	Katy Ho	HAW-Billie Jones, Deseree Salvador, Caroline Naguwa/CTE HON-Jeff Steams, Jerry Saviano KAP-Reid Sunahara, Lisa Kanae KAU-Jeff Mexia, Brian Cronwall LEE-Lani Uyeno, Michelle Igarashi/CTE MAU-Fric Engh, Morgan Andaluz WIN-Jenny Webster	8/4/15 8/31/15 Writing
Curriculum Development Math Corequisite	Louise Pagotto, Jonathon McKee James Dire	. HAWToni Cravens, James Schumaker, Robert Yamanei/CTE HON-Femar Lee, Sterling Foster, Michael Kaczmarski KAP-Austin Anderson, Evan Yoshimura KAU-Jonathan Kalk, Loni Delaplane, Erin Millard LEE-Erin Misuoka, Jenny Watada MAU-Samantha Bowe, Donna Harbin, Kate Acks WIN-Clayton Akatsuka, Navlej Singh	8/20/15
Data and Predictive Analytics Measures	Cheryl Chappell-Long	HAW-Grace Funai, Jason Cifra UH SYS-Dan Doerger, Melissa Tome, David Mongold, Sam Prather LEE-Laurie Lawrence	7/15/15, 10/22
Enrollment Management: Banner, FA, Registration, Veterans	Lara Sugimoto	HAW-Dorinna Manuel-Cortez HON-Josephine Stenberg, Preshess Willets-Vaquillar, Jannine Oyama LEE-Harriet Miyasaki MAU-Kilohana Miller, Cathy Bio WiN-Geri Imai UH SYS-Melissa Tome, David Mongold	7/31, 10/7

UHC System 2015-20	m C	omprehensive Refo	orm
Committee	Convener/s	Members	Meeting
Facilities Usage	James Dire	HAW-Sandra Kama	Dates
Grading Options: Pass/Fail, Letter Grades, Credit/No Credit (Pros/Cons)	James Goodman	HAW-Grace Funal/Counselor HON-Josephine Stenberg/Registrar, Jerry Savianno/Eng KAP-Jennifer Bradley/FAid, Porscha dela Fuente/Eng KAU-Ryan Girard/Math LEE-Meredith Lee/Eng, Lori Lei Hayashi/HR MAU-Samantha Bowe/Math Win-Jody Stom/Math	
Pre-Requisite	Jonathon McKee	HAW-David Tsugawa	
Support Service Inventory: What Support Services are on Each Campus	Amy Rozek	KAU-Wade Tanaka LEE-Laurie Kuribayashi	8/11
Workload Impact	Michael Pecsok	HAW-Joni Onishi HON-KAty Ho, Jeff Stearns KAP-Veronica Ogata KAU-Jim Dire, Shaunte Sadora LEE-Lori Lei Hayashi MAU-Cathy Bio, Kristine Korey-Smith WINJ-Jenny Webster UH SYS-Lance Yamamoto	





UHCC System 2015-2021

Outstanding Issues

- Resolving Placement Models
- Refining Models
- CTE Math Sequencing
- iCan Alternative for Weakest Students
- Developing Consistent Support Systems
- Scheduling
- Professional Development

52

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Guided Pathways

- STAR is being transformed into a tool that can guide the student's registration into their selected pathway
- STAR-based registration and its related information will also inform colleges of student demand and student roadblocks
- Registration interface is being completed this Fall

54

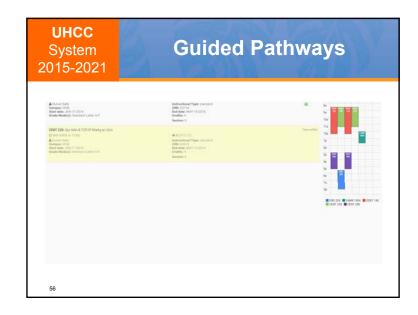
UHCC System 2015-2021

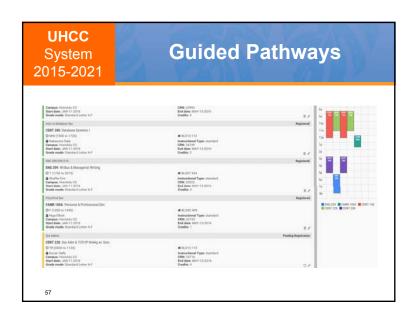
Guided Pathways

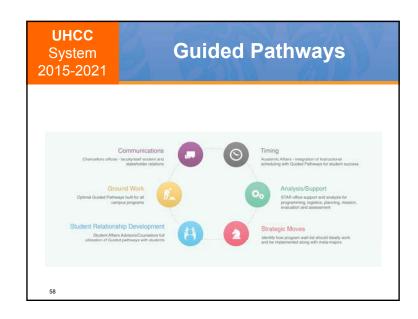
- Students perform better when presented with clear, focused pathway toward their goal
- Pathways avoid random walks through curriculum with resulting "excess" credits and time to degree
- Meta-majors help students select their ultimate path
- Students will likely change paths
- Paths should be focused on student's ultimate goal which might be transfer baccalaureate

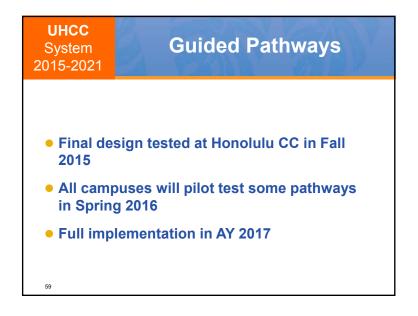
53

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Guided Pathways Design Considerations

- Alignment of offerings with pathways
- Availability of pathway courses
- Creation of meta-major pathways
- Pathways that account for developmental education
- Pathways that work for part-time as well as full-time students
- Watch for hidden barriers

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Eliminate Cost as a Barrier

- UH Systemwide effort
- UH Repository built
- Leeward and Kapi'olani leading CC effort
- Leeward offering 53 sections of \$0 textbook costs in Fall 2015
- Working to expand adoption by more faculty

62

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Eliminate Cost as a Barrier

- Private Scholarship Campaign \$1.5M per year
- Third-Party Payers
- Take advantage of community benefits programs like SNAP and Social Service Programs
- Zero Cost Textbooks (Open Educational Resources [OER])

61

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Other Strategic Initiatives

- Developing sector-based workforce planning tool
- Consolidating Services financial aid, admissions, transcript evaluation
- Creating a Grants Office
- Focus on non-credit programs as revenue generation
- UHCC System Native Hawaiian Council

6

